

# Emergent Intelligence in Multi-Agent Schedulers

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**Abstract.** The paper describes a multi-agent scheduler which exhibits emergent behavior such as self-organization, learning, co-evolution with their environment and spontaneous autocatalytic acceleration of the agent interaction leading to a fast building of schedules. The intelligence of the scheduler emerges from the horizontal and vertical interaction of its constituent agents balancing their individual and group interests.

**Keywords.** Adaptive schedulers, emergent intelligence, real-time planning, transportation logistics, multi-agent systems, virtual market, microeconomics.

## 1 Introduction

The authors with their development teams have designed and implemented multi-agent schedulers [1] that exhibit emergent intelligence as the ability to find effective solutions under conditions of uncertainty in a reasonable period of time. One of these schedulers designed specifically for road transportation logistics [2] (referred to as the Scheduler in the further text) is described in some detail below.

The concept of emergent intelligence is currently widely discussed [3]. The term “emergent” denotes that intelligence is a property of a group of agents rather than of individual constituent agents. The thesis is that intelligent behaviour emerges from the interaction between agents. In fact, the latest research points out that human intelligence is also emergent; human intelligence emerges from the interaction of billions of neurons in our brains [4].

The evidence of Scheduler intelligent behaviour has been obtained from logs of agent interactions. The Scheduler is capable of self-organization, adaptation, autonomy, achieving goals under conditions of uncertainty, learning and evolution - the behavior usually associated with intelligence - and since none of their components (agents) are capable of such behavior in isolation, the only logical conclusion is that intelligence of the Scheduler is created by the *interaction* of agents.

The most interesting aspects of Scheduler behaviour are: *self-organization*, where local interactions between agents generate global structures which, in turn, affect behaviour of the very agents that built the global structure [5]; *learning*, where agents search for patterns of successful and unsuccessful decisions to improve the process of schedule construction [6] and *spontaneous acceleration* of agent interactions which could be described as autocatalytic chain reaction [7], not dissimilar to those observed in lightning, lasers and even atomic bombs.

It appears that the Scheduler exhibit behaviour that perfectly fits the theory of complex adaptive systems with concepts such as order and chaos, link strength, unstable equilibriums, attractors, bifurcations, catastrophes and nonlinearities.

These non-standard aspects of the behaviour of the Scheduler, which drastically differ from the deterministic behaviour of purely algorithmic codes, enable it to generate effectively road transportation schedules under volatile dynamic operational conditions with or without interacting with users.

## **2 Problem Specification**

The Scheduler was developed to meet the requirements of the UK road transportation industry, which are very complex. The complexity is caused by a very high variety of possible solutions (large solution space), which rules out traditional combinatorial search algorithms, and uncertainty due to high dynamics and volatility of the operational environment and openness of business networks, which makes optimization impractical – a single optimization run is typically an order of magnitude longer than a typical interval between two consecutive changes in operational conditions. Under such conditions (high variety and uncertainty), resource allocation must be considered as an ongoing continuous decision making process, in real time, where criteria are changing “on the fly”.

Let us consider the road transportation scheduling complexity in some detail. First, the scheduler must handle transportation instructions (TI) from many different loading points to many different destinations (e.g. customer locations and cross docks where cargoes are offloaded and consolidated) and many different routes by which orders can be delivered. This involves choosing the best route based on consolidation or other criteria and re-routing to meet changing operational conditions (dynamic routing). The scheduler must also be able to allocate cargoes of many different sizes and weights to many different types of trucks and trailers; to take into account preferences of owners, operators and drivers and fit the schedule into numerous constraints imposed by warehouse working hours, driver work rules, safety regulations and enterprise policies, eg, on choosing between own fleet and third-party carriers. To make things worst different logistics companies have different critical constraints, e.g. permission to override time or other constraints to achieve a more efficient schedule. The schedule created must be not only feasible but also efficient, i.e. possibilities for backhauls and consolidations should be found.

Complexity is also defined by the number and variety of orders per day; the number and variety of transportation resources such as trucks and the frequency and variety of the unpredictable events such as: the arrival of new orders, cancellations, failures, bad weather conditions, road works and no-show of drivers or loading crews.

To enable enterprises to plan and re-plan continuously, reacting to events in real-time, schedulers must support “Planning / Commit / eXecute” (PCX) stages and plan across a multi-day planning horizon. In the planning stage orders are assigned to a truck and its journey is constructed. During this stage orders can be added or removed and the route planned for the truck can be changed as a result of subsequent events. At some point the scheduler must commit the truck. This will trigger communications to

warehouses, driver shift planners, truck servicing etc to make ready the truck for its journey. During this phase changes to the truck schedule are undesirable because there would be knock on effects for the warehouse, driver assignment, etc. The execute stage starts with the driver performing his pre-journey checks and continues until his debriefing at the end of his shift is completed. During this phase a high level of sophistication is needed to alter the truck schedule in transit. Magenta i-Scheduler supports PCX by allowing commit of individual trucks from a rolling schedule.

To achieve competitive advantage schedulers must take into account real-time conditions and base the allocation decisions not on some average rule but on the detailed analysis of the current situation. For example, a truck loaded by only 10% with a special cargo may be very profitable whilst a rule-based scheduler would not allow a nearly empty truck to start a journey. The requirement is to assess the economy of each truck, each journey, etc., which implies using the activity-based cost model. The current generation of batch schedulers cannot satisfy these requirements; a fundamentally new approach to the task of allocating resources in real-time is therefore needed.

Designing a scheduler that can cope with such a variety of operating conditions, handle uncertainty related to the occurrence of events and at the same time continuously produce schedules that maximize the specified value (or minimize transportation costs) is a real intellectual challenge.

The Scheduler has successfully accomplished scheduling of one of the most difficult road transportation networks in the UK, as described in [2], containing 600 transportation locations, 250 trucks and 3 cross-docking locations and involving 4500 orders arriving at irregular intervals. The scheduling was done in real time involving dynamic re-routing and intermediate consolidation of loads. No classical optimization algorithm or constraint-based scheduler [8] could possibly cope with this problem.

To the best of our knowledge such schedulers have not been previously proposed in the literature or implemented in practice.

### **3 Scheduler Architecture**

The key elements of the Scheduler are Ontology and Scene Editors and Agent-based Scheduling Engine based on Virtual Market [9].

#### **3.1 Ontology and scenes**

Ontology contains conceptual knowledge on transportation logistics (eg, trucks, orders, schedules, routes) represented as a semantic network of object classes, relations, attributes and the decision making logic. Conceptual knowledge on scheduling is separated from the resource allocation mechanism, which greatly simplifies updates and increases the reuse of code. The process of formalizing domain knowledge helps in refining it and closing the gaps left due to the empirical nature of knowledge collection.

Based on problem domain knowledge, agents construct a Scene, which is a model of a specific real life situation of the transportation enterprise. In Magenta i-Schedulers a

typical scene is a current resource allocation schedule depicting orders and resources and their attributes, including values, locations, availability etc. (eg, a small section of a scene may be described as «Truck 17» «Moves» «from point A» «To» «point «B»»). As events (new orders, cancellations and delays) occur, agents interact to arrive at the decision how to change the current scene (eg, schedule) to accommodate the new event.

Computer-readable representation of domain knowledge and of problem situations enables agents to: analyze the current situation and make decisions (eg, “Truck 17 can not be used”); check input data (eg, “point B does not exist in our business network”); and ask users questions.

### **3.2 Scheduling Engine**

The Scheduling Engine contains all computational resources required to modify the Current Scene to accommodate the occurrence of an Event, such as the arrival of a new order, a failure, a delay or a human error. Key components of the engine are agents and modified contract-net protocols.

Magenta agents have multi-dimensional goals, balancing criteria such as Cost, Time, Risk and Service Level. What is the right balance can be decided by the agent or by the system users, as they interact with the system during construction/ reconstruction of a scene. The initial values of agent goals are specified by the user based on the initial situation analysis, taking into account historical data and forecasts.

An agent can change its goals in response to an unexpected changing circumstances (eg, failure of a resource), which caused a weak link in the outcome of negotiations. In such cases agents use homeostatic behavior (first improve the values of the criterion which is the lowest, ie, causes the weak link). Key features of agents in adaptive scheduler is that they can solve conflicts by value/cost trade-offs, which takes into account the amount of cash available in a specific situation before deciding if the increase in value or cost cutting is the priority.

### **3.3 Virtual Market**

The key principle of multi-agent systems is that each agent pursues its own local goal and that the global goal emerges from the interaction of agents. To tune and speed up the emergence of the global goal there is a need for a carefully design organization and guidance of agent interaction, which is the role of the Virtual Market. The Virtual Market organizing interaction of agents in the Scheduler has several original features, which include:

#### **3.3.1 Compensation versus Drop-and-Go**

To achieve the best possible allocation of resources to orders in a volatile environment, agents representing orders are given certain amount of virtual money to enable them to pay for required resources and charges are imposed on the acquisition of resources with a view to creating free market trading conditions; to speed up re-allocation caused by the occurrence of an unpredictable event, taxes are levied on

each transaction, which decreases the number of incremental changes caused by an event.

The Compensation Method [9] influences the duration of agent re-negotiation processes aimed at changing a schedule incrementally; it takes into account specific features of newly arrived orders and the current state of the schedule, and involves only a limited number of relevant demand and resource agents.

The fundamental principle is that if a new order cannot find a suitable free resource it may make an offer to a previously engaged resource promising to pay a compensation for the annulment of its previous match. Such an offer may trigger a wave of negotiations, including, negotiations for the release of the resource from its previous allocation and the acquisition of a new resource by the abandoned order. The wave of matching and re-matching may extend to several previously agreed allocations, particularly to those that were only partially satisfactory.

Virtual money available for the payment of compensations in this chain of negotiations comes from the budgets of those order or resource agents that ask for renegotiation. In exceptional cases where an order comes from a VIP customer, an additional sum of virtual money may be released by the enterprise agent to ensure that the privileged order will be fulfilled, even on expense of the overall enterprise value.

For certain applications there is a need to speedup the agent negotiations and for this purpose the method of compensation is replaced by Drop-and-Go method, which allows newly arrived orders to grab a resource previously allocated to another order without compensation provided this increases the Enterprise Value. In situations characterized by frequent changes, the re-matching of orders and resources after the occurrence of any substantial change affecting the problem domain has considerable advantages over simpler incremental methods where orders are matched to resources on the first-come-first-served basis or via auctions [10, 11, 12].

### **3.3.2 Demand and Resource Pro-Activity**

Pro-activity is one of the key conditions for effective teamwork. One can hardly imagine a productive team where everyone is passive and makes no contribution unless specifically asked.

Similarly, agent pro-activity turns to be very important in creating emergent intelligence. For example, when Truck Agents are not satisfied with their assignments, they can pro-actively seek other options by offering their services and proposing discounts to Order Agents. Agents of trucks which are almost fully loaded may recapture the initiative and pro-actively seek those orders which would make the trucks fully loaded. The same applies to previously allocated orders which are not active for some reason (eg, orders that belong to a group).

When a resource successfully attracts orders which were previously allocated to other resources, this change initiates a ripple effect of renegotiations, which in turn increases the Enterprise Value.

Pro-activity can also be directed towards the external world. For example the Scheduler can propose to the operator to accelerate or postpone delivery of certain cargoes in order to increase the Enterprise Value. If an order due tomorrow can be profitably delivered today, then this option should be offered to the customer even if he doesn't expect an early delivery.

Pro-active interaction with customers (approved by company managers), that takes into account the enterprise interests in the developing situation, is another feature of emergent intelligence of the Scheduler that results directly from characteristics of the applied multi-agent technology.

### **3.3.3 The Role of Enterprise Agent**

If the Enterprise Agent finds that one or several parts of the schedule contain weak links, it may initiate the process of destruction and re-building of those parts of the schedule. The reconstruction may be based on changed goals of agents participating in negotiations to enable them to form improved structures, for example starting with minimization of costs and proceeding to reducing risk. To accomplish this task, a new group of agents is formed for a certain period of time. If the re-allocation does not produce an improvement, the previous schedule can be restored.

This method is similar to the method of random disturbances used to improve decisions in classic numerical optimizations, but due to a combination of top-down and bottom-up strategies, this method turns out to be more flexible. Enterprise agent continuously monitors agent negotiations, finds out weak links and introduces changes that aim to increase the Enterprise Value during the process of scheduling. These interventions are not like a random mutation; they are the result of problem analysis.

The Enterprise Agent can offer credit or investments to agents of important clients or scarce resources to improve their position in the virtual market. Through interventions described in this section, the Enterprise Agent, as the representative of the global schedule (which was constructed by interactions of local agents) influences the performance of these same local agents – an important aspect of self-organization.

It is important to note that the Enterprise Agent has no power to order other agents what to do or how to do their jobs; it influences outcomes by adjusting criteria or by triggering agent renegotiation processes, exactly as in modern enterprises, where enlightened executives facilitate rather than instruct.

### **3.3.4 Constraint Stressing**

In transportation logistics there are often constraints that can be easily stressed or even rejected, if no other option can be found.

Consider an example where no truck is allowed to arrive to the warehouse after 1 pm; if, however, a truck according to the schedule is due to arrive at 1.05 pm and if this is the only option that significantly increases the Enterprise Value, it is worth trying to “stress” this constraint and allow the truck to complete this trip rather than leave the order unallocated.

The decision on constraint stressing may be supported through a review of agent negotiation logs. An agent can be created that is charged to find all rejections given to the Order Agent of this unallocated order, and to sort them by their “closeness” to the acceptance. In this example, 5 minutes may be considered as a relatively small deviation from the rule for the warehouse, and the system may decide to allow constraint stressing autonomously, or to ask the planning operator or warehouse manager for their approval.

In this example the agent log serves as another global structure that is temporally created and exists not only to record decisions, but also to find and eliminate weak links in the system.

This is a case where the system proposes to the user to review definitions of previous tasks, which were not solved under predetermined constraints.

### **3.3.5 Balancing Interests of all Agents**

The schedule quality is considered as a dynamic balance between interests of all independent players in the transportation system under consideration. In transportation logistics such players represent clients, orders, transportation instructions, trucks, journeys, driver shifts, cross-docks, etc. All of them can be characterized not only by constraints but also by goals and preferences and the amount of virtual money which they are prepared to pay for constraint overriding. Note that goals and preferences may change at the individual level during the process of schedule creation.

The achieved balance may be modified by changing the enterprise strategy in response to changing situations. For example, in some situations it is necessary to transport cargoes quicker and cheaper taking into consideration the level of acceptable risk and individual constraints / preferences of cargo owners. In others, it may be required to transport as much cargoes as possible even if it decreases the enterprise profit in order to deliver the expected service level for a VIP customer.

The balance of interests is not the same as equilibrium. Like with all complex adaptive systems, the Scheduler is never in equilibrium for long (the state where everything is as it should be and there is no motivation for agents to act).

In some cases the balance of interests may be reached only partially, a case when participants in the scheduling process have found an acceptable schedule although some participants are probably still not quite happy with the outcome. The Enterprise Agent or possibly an Operator may intervene in such situations. They can change the weighting between cost, risk, delivery time and service level and thus trigger a new round of local negotiations and a search for new options. The new outcome will have a different “quality” from the business point of view.

In fact at any time the emerging schedule can be considered as a network in an unstable equilibrium, which accounts for high adaptability of multi-agent schedulers.

### **3.3.6 Communities of Agents**

In many cases the speed and effectiveness of agent negotiations can be improved by clustering orders and resources into groups and assigning an agent to act on behalf of all group members. To underline the fact that agents forming a group are still autonomous these groups are called Communities of Agents. For example, several small orders may not be able to find a place on a big and expensive truck but if consolidated into one big order, they become of interest for carriers and their Community Agent is put in a position to negotiate a truck which satisfies requirements of all members of the group.

Another situation is when several orders that have already been allocated to a truck find the allocation not quite satisfactory. Partially satisfied orders may elect to be grouped together so that their Community Agent may negotiate their transfer to a

smaller truck, a solution that is satisfactory for all members of the group. For illustration, if order 1 needs a transfer of a cargo from A to B, and order 2 – from B to C (and the truck then needs to go back to A), the best option is for these two orders to form a group with order 3 from C to A for a backhaul.

Resources with the same or similar attributes and preferences may decide to form a community and start a search for the allocation options for the whole community. If a satisfactory group allocation is not possible, the Community Agent may ask certain orders to leave the group. Members of the group may be allowed or not to negotiate with their Community Agent although they can always reply to messages. Individual Agents that want to stay in the group may be asked to pay membership fee. Agents who do not approve of work of the Community Agent can demand dismissal of the community or leave the community to start a search for options by themselves. Communities of agents can form associations that represent more complex hierarchical or networking structures and agents can dynamically create new organizations in order to solve complex problems that they fail to solve individually. In every case communities are formed and disbanded autonomously. We consider this particular aspect of agent organization as the most significant contribution to the design of agent interaction.

The formation of communities of agents effectively transforms a flat virtual market into a dynamic multi-level structure in which communities may spontaneously spring into existence and after a while may disappear, depending on prevailing conditions. In addition to horizontal agent-to-agent transactions we have now also vertical transactions between Community Agents and community members, which can be bottom-up, as in the case when an agent decides to leave a community or top-down, as in the case when the Community Agent asks a member to leave the community.

There is a synergy between the concept of agent community and that of a Holon [13]. Communities, at least temporary, become unique and indivisible entities (Holons) with shared interests, attributes and constraints and common behavior, performance and achievements. The agent acting on behalf of such a community has similar role as any agent in the Virtual Market and will address community members only if required, focusing on external to community interactions.

In principle, communities of agents can be considered as organisms characterized by the goal-driven behavior (seek missing orders), self-organization (accepting new or expelling existing members to accommodate internally generated requirements for change), protection of boundaries (rejecting unwanted orders or protecting allocations under attack from external agents) and so on.

In addition, each community may organize itself differently to suite its particular needs without ever forming traditional command and control hierarchies, preserving instead the freedom for agents to dynamically belong to several communities and to interact horizontally or vertically depending on prevailing needs.

There is an important difference between communities, as implemented in the Scheduler, and coalitions. A Community Agent may, if it is expedient, temporary make decisions on behalf of the community without any consultation with members expecting that corrections may be necessary when the circumstances allow consultations. For example, if the journey agent decides to change shifts and the shift agent to change trucks, agents unhappy with this decision may leave the new journey at any time and thus “correct” previous decision made without general consultation.

Decisions without consultations inevitably improve the speed of the scheduling process and often do not invoke corrections, like in the example where a Community Agent decides to place a whole community of orders on an unexpectedly available suitable truck and thus increase the Enterprise Value without needlessly wasting time on prolonged consultations.

It is important to note that the type of negotiations taking place at all levels in the Virtual Market is basically the same, which considerably simplifies the design and coding of the Scheduler (transportation instructions join journey's community in the same way as journeys – driver shift community, or driver shift – truck community).

## **4 Emergent Behavior of the Scheduler**

The Scheduler is designed to store the log of all agent activities. The log provide evidence of how a schedule improves in a stepwise manner as agents send to each other tentative proposals, counter proposals, modified proposals and arrive at the final decision in a trial-and-error process. The analysis of this log shows that the Scheduler exhibits the following types of emergent behaviors:

### **4.1 Self-Organization**

As events that affect the schedule occur, agents react by modifying previously agreed demand-resource matches to meet new requirements. This re-matching represents self-organization. Agents autonomously (without being instructed) act to achieve their goals pursuing a trial-and-error strategy.

### **4.2 The Emergence of Order from Chaos**

As orders arrive and resources are allocated to orders, the strength of links which are formed between orders and resources varies depending on the satisfaction with the match. With time more and more weak links get broken and replaced with new stronger links and thus, in time, the order emerges from the initial chaos of disconnected objects.

### **4.3 Operation far from Equilibrium**

The construction of the schedule initially generates many weak links between orders and resources and consequently the schedule is unstable and easily modified. As the process continues and the strength of links increases it becomes more and more difficult to modify the schedule as though the process has locked into an attractor. After some time if there are no new orders the schedule will start degrading because of the outflow of energy (virtual money) due to taxes paid by agents to support links. The tax money can be re-invested in building a new schedule (fully or partially) – to

make sure that the final schedule is not in a local optimum caused by a particular sequence of orders.

#### **4.4 Butterfly Effect**

Occasionally the smallest change in external conditions (for example, the arrival of a new small and insignificant order) causes large changes in the schedule. The butterfly effect is controlled by the uneven distribution of virtual money to orders favoring large orders. To predict such points of bifurcations special “virtual orders” can be used which can play role of “sensors” forecasting future dramatic changes of schedule.

#### **4.5 Oscillations**

The same or similar patterns of links between demands and resources dynamically appear and disappear in various parts of the schedule. This process can happen when the schedule is on the edge of two attractors and agents cannot decide which option is better. Special sensors can be introduced to stop or slow down this process when needed.

#### **4.6 Evolution**

As real-time, event-driven scheduling progresses the schedule is being perpetually modified. This is an irreversible process of adaptation to ever changing conditions (the arrivals of new orders, failures, delays and bad weather) and therefore – Evolution. Like in every evolution, there is evidence of the increase in complexity of the schedule as the process continues based on the availability of virtual money or, conversely, the collapse of the schedule caused by the lack of virtual money. The step-wise progress is typical for every evolution known to us, from the evolution of language to the paradigm shifts in the development of science.

#### **4.7 Pattern Recognition and Learning**

One of the advance features of the Scheduler is the ability to recognize regularities, ie, patterns in data. Such patterns represent knowledge hidden in data. As an illustration, knowledge about the effectiveness of scheduling decisions can be obtained from patterns contained in data on past performances. Similarly, knowledge about markets can be obtained from patterns hidden in data on transportation demands and supplies. Any regularity, ie, pattern, in the behavior of a non-deterministic logistic network, reduces the scheduling solution space and can therefore save a considerable effort in searches.

The pattern recognition method used in the Scheduler is based on patented multi-agent clustering in real time [6], where the term cluster denotes a set of similar records (e.g., volume of deposits and age of bank clients or the amount of money that

is monthly drawn from the account). Whilst in traditional data mining algorithms the structure of a cluster is rigidly selected for all clusters in advance (eg, parameters of orders for oil and date of their arrival), in the Scheduler, the structure emerges from the clustering process and different cluster can have different structures. The system thus can discover completely unexpected patterns. This does not prevent the users if they know exactly which patterns they are searching for, to specify their requirements.

The clustering works as follows: an agent is assigned to each record; as soon as created, Record Agents immediately begin to send messages to each other, searching for similar records with a view to forming clusters; when a number of Record Agents agree to form a cluster, a Cluster Agent is created, whose task is to attract further records to the newly created cluster; Record Agents and Cluster Agents continue their negotiations until clustering of all record is complete.

Due to the self-organizing capability of agent swarms, the process of clustering is very flexible and can be performed in real time, in which case whenever a new record arrives the swarm reconsiders previously agreed clusters and decides on the best fit for the new arrival (the process is analogous to that of scheduling in real time, as explained earlier in this paper).

Structures of clusters may include sub-clusters (eg, a cluster of orders “delivery to Europe” may contain several sub-clusters of orders for different type of oil and for different weeks in September). Structures of clusters are likely to change with the arrival of new records, if clustering is done in a dynamic data environment.

Discovery of a cluster implies the existence of rules connecting records that belong to the cluster, and these rules can be used as an empirical generalization, eg, orders for certain type of oil come every year from Europe in September. Such rules appear and disappear dynamically and can be used for decision making only under conditions prevailing during data collection. For example, rules derived from data collected when the logistic environment was distorted due to unforeseen factors such as local armed conflicts at shipping ports or a singular jump in oil prices, cannot be used in situations where these factors are absent. Nevertheless, more often than not these rules are very useful discoveries that can be used as forecasts for marketing and sales purposes as well as generalizations for tentative decision making in scheduling.

Typical examples of clusters in transportation logistics are orders grouped by their parameters (original location and destination location, geographical areas, volume of delivery, repeating sequence of orders from different customers, shapes of “good” journeys, truck types, etc.). The following pattern “As a rule, long-distance trips are executed by Third Party Carriers (TPC)” generates the strategy “We immediately plan long-distance orders to be fulfilled by TPC and only when the schedule is nearly completed we check if it is possible to improve it by assigning own transportation resources”. Knowledge about such patterns makes possible to specialize individual agents (eg, small and close-distance Order Agents behaves in a different way then big and long-distance Order Agents). Use of this information in real time allows the users/agents to significantly improve quality and effectiveness of scheduling decisions.

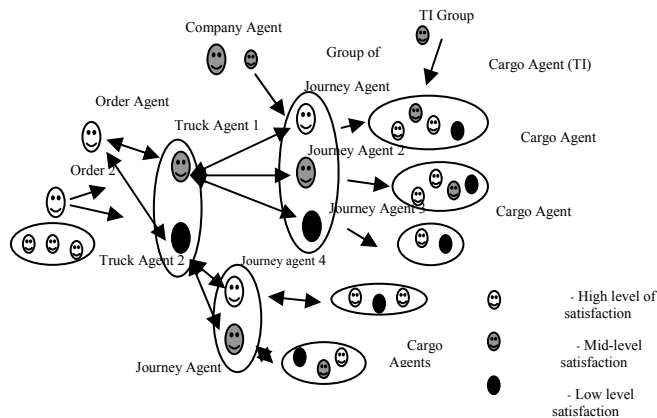
#### 4.8 Spontaneous Acceleration

Spontaneous acceleration can occur without any apparent cause, akin to autocatalytic processes observed by Prigogine [9]. The acceleration usually leads to the accumulation of energy (virtual money) resulting in a kind of explosion or catastrophe (radical changes in the schedule).

Let us consider how this occurs in some detail. A simplified scene of the Virtual Market is shown in Fig. 1.

The scene depicts a community of several trucks, each in turn containing a community of journeys, each of which containing a community of cargos. Each link between demands and resources is labeled with two figures denoting the perceived values of the link by both nodes connected by the link.

We can see that the order 1 is satisfied with the allocation of resources (green color). However some of the resources, those colored yellow or red, are for various reasons less satisfied or not satisfied, respectively (it may be that the return journeys of some trucks are idle and trucks allocated to some cargos are inadequate, etc). However there is no possibility to improve the current situation and scheduling process is slowing to a standstill. Let us assume that the next event is the arrival of the order 2, which provides for less satisfied and not satisfied agents a new opportunity to improve their allocation. Negotiations will immediately begin between cargos of order 2 and a suitable truck, which may agree to accept new cargos and if necessary create new journeys. At the same time there will in parallel start many negotiation processes pro-actively initiated by resources that aim to improve their allocations.



**Fig. 1.** An example of auto-catalitcal reactions in the Scheduler

This increased activity of agents sensing new opportunities combined with their dissatisfaction with the decision by the truck agent to accept new cargos and create new journeys, may result in a ripple effect of changes to the schedule, accelerating the rate of change and causing a full collapse of the previously agreed schedule and its

immediate re-building in a new manner. The schedule thus passes through a slowdown, accelerated activity, collapse into chaos and re-birth.

It is important to note that as the schedule is closer to chaos, it becomes more sensitive to changes and easier to modify, justifying the expression that the performance of complex systems is the most effective “at the edge of chaos”.

Other interesting observations include the analogy between the number of messages arriving at an imagined space unit of a scene per unit time and the temperature of that space unit. Indeed, the greater the density of messages and the larger the number of conflicts that require to be resolved per space unit, the higher is the temperature of this spot and, most likely, the longer it will take to resolve all outstanding issues. Considering that virtual money is equivalent to energy, we can talk about “thermodynamics” of the Virtual Market and use thermodynamic methods for identifying problematic regions of large schedules with a view to partition them and process them by different swarms on the same or different servers.

The uncertainty present in the multi-agent system enables it to create emergent behavior but also causes some real problems for the system designers, which could be summarized as follows.

- The behavior of the system is unpredictable in detail although the system always arrives at a balanced solution under circumstances
- The reaction of the system to events may vary widely from rapid to slow (when a big reconstruction of the schedule is required)
- It is almost impossible to follow cause-effect chains of ripple effects in the presence of a stream of input events
- The irreversible evolution of the schedule causes problems when attempts are made to roll back
- The dependence of results on time confuses the analysis of system behavior

Nevertheless the operation of the Scheduler at the edge of chaos is so much more effective under conditions of a volatile and highly dynamic global market in comparison with purely algorithmic and rule-based schedulers that it is worth putting up with certain difficulties.

It is revealing to observe an artificial system, designed primarily to produce rather unexciting albeit complex road transportation schedules, behaving similarly to so many important natural and living systems, including social systems and human mind, in which major breakthroughs are achieved by nonlinear reactions at unpredictable moments of time.

## **5 Emergent Intelligence of the Scheduler**

The system is clearly behaving as a complex adaptive system, a swarm [14], or a team, rather than a computer program. There is no global algorithm to follow (although there are many local ones); there are individual agent goals and guidelines but not step-by-step instructions for the swarm how to achieve the global goals. Each agent pursues its individual goals and as a result of their interaction they collectively achieve global goals – the schedule.

The system is capable of autonomously and rapidly reacting to unpredictable events by re-scheduling parts of the overall schedule that were affected by these events. Reactions to the same event at different times are different, depending on the situation at the time of the occurrence of the event. The system usually finds a feasible way of accommodating an event, provided that the solution space exists.

With hindsight any of these actions can be justified given prevailing conditions but none of them were performed following instructions nor could they have been predicted before they were actually undertaken by the system.

The system autonomously undertakes rather unexpected actions to achieve its goal under conditions of uncertainty created by disruptive events. For example,

- It may find a simple modification that satisfies the new conditions or, to the contrary, it may destroy the previously constructed schedule and rebuild it from scratch
- It may form and disband increasingly complex communities of agents as powerful global structures which can act autonomously and affect the behavior of agents
- Agents may wait for messages and then respond or they may pro-actively offer their services to other agents
- Agents may compete with each other or co-operate
- A spontaneous acceleration of negotiations may occur in horizontal (agent to agent) and vertical (agent to community agent, etc) interactions which we consider as a fundamental basis of emergent intelligence.

As a result we have a situation as follows: the system satisfies one of the well known definitions of intelligence as the capability of achieving its goals under conditions of uncertainty – but yet no single component of the system is intelligent. It is obvious then that the solution to this paradox must be found in component interaction.

As we look at the log of agent interaction we see that the solution to every problem emerges step by step. The proposal of the first pro-active agent is always improved by reactions to this proposal from other agents. The final decision on the allocation of resources to demands is a result of as many as several hundreds conjectures and refutations, to use Karl Popper's terminology [15]. According to Karl Popper, science advances by a trial-and-error process, as follows. A hypothesis is first proposed which is then tested and results of tests are incorporated into the improved hypothesis, which is again tested. The process is repeated until the hypothesis becomes stable, at which point it could be considered as a new theory. Popper described this process as a sequence of "Conjectures and Refutations". The process is similar to Hegel's dialectics but it proceeds in two rather than three steps: "conjectures and refutations" rather than "thesis, antithesis and synthesis". It is no coincidence that our agent swarms arrive at solutions in exactly the same way: by agent proposals improved by counter-proposals in a stepwise manner until the further improvements are not practical or the system runs out of time.

## 6 Conclusions

Based on observations of a working large scale multi-agent system, the Scheduler, it is reasonable to arrive at the conclusion that a guided interaction of a large number of relatively simple agents produces behavior, which for all intents and purposes can be defined as intelligent.

The key factor for multi-agent system effectiveness is the organization and guidance of agent interaction. Some uncertainty must be left in the system for it to generate emergent behavior and yet this uncertainty must not be unbounded. Too much of uncertainty seems to result in unfocused agent behavior. We conclude therefore that the critical component of the Scheduler described above is its Virtual Market.

The outstanding research questions are many and include measuring the speed of reactions triggered by events, time required for the schedule to settle down after the ripple, the identification of attractors in the state space of the system and prediction of the conditions under which the system will reach one of the attractors or shift from one to another. The key question is how to guide the interaction of agents, to slow down or accelerate the occurrence of catastrophes and trigger the system to reach a desirable attractor.

The results of these investigations will help significantly to achieve better than humans quality and performance of scheduling not only in transportation and all other logistics applications but also in many other complex domains.

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